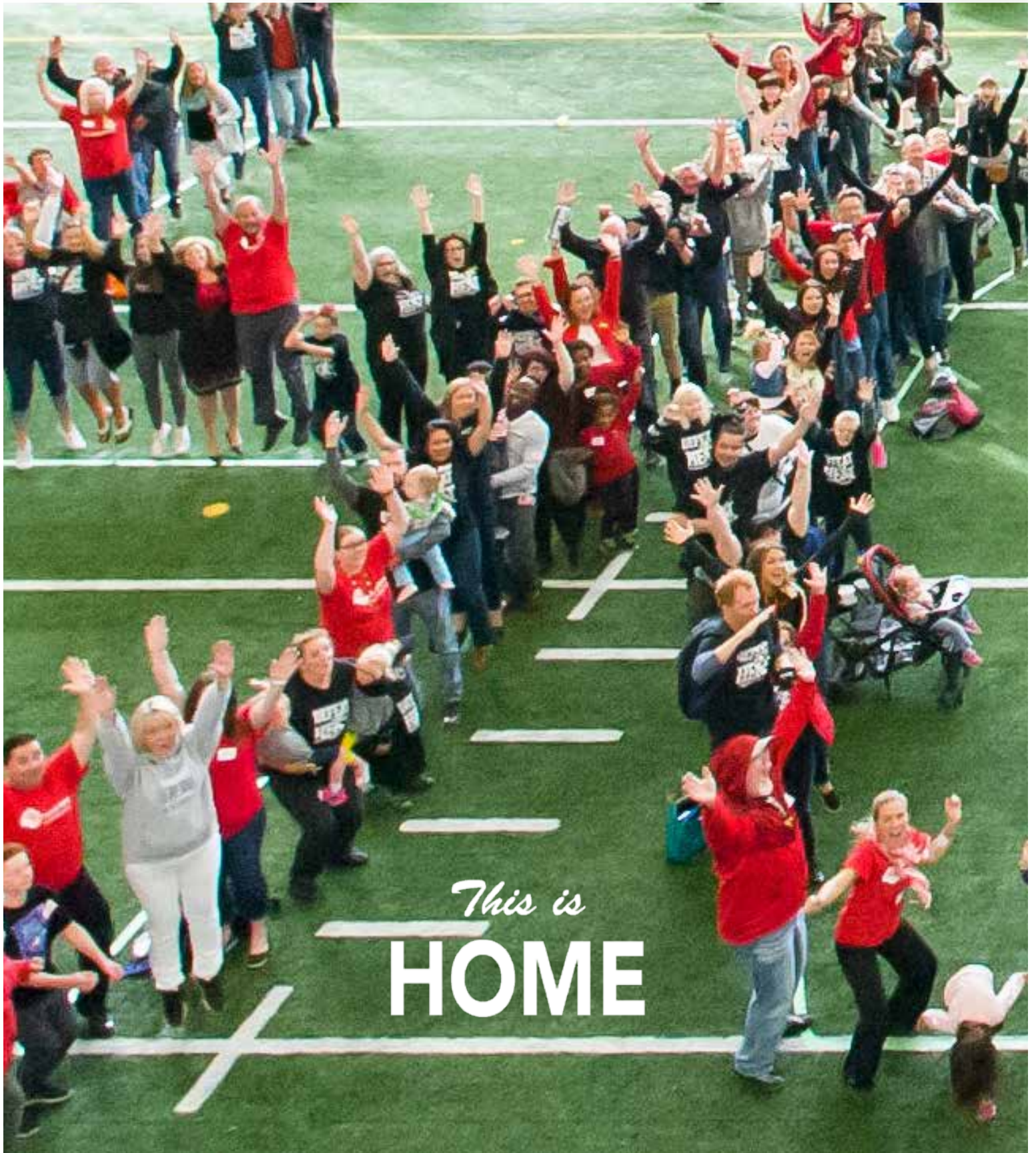




United Way
Fort McMurray

2016 ANNUAL REPORT



This is
HOME

2016 ANNUAL REPORT



"New Beginnings" photo by Graham Whatmough
[facebook.com/wherethehighwayends](https://www.facebook.com/wherethehighwayends)

page 1	Executive Summary
page 4	2016 Timeline
page 6	Partner Agencies
page 8	Corporate Donations
page 9	Employee Campaigns
page 10	Individual and Family Donors
page 17	Gift in Kind Donations
page 18	Treasurer's Report
page 19	Condensed Financial Statement



EXECUTIVE SUMMARY

2016 began with challenges

Long before the snow disappeared and the treacherously dry conditions took hold in Wood Buffalo, we were already facing significant challenges. The declining oil price and the trickle down effects of layoffs and downsizing had a significant effect on our 2015 Community Campaign and our capacity to support agencies.

Tough funding cycle

Fundraising revenues had dropped from over \$8.1 million to \$6.8 million in a single year. Concurrently, we saw a \$1 million increase in agency funding requests.

The volunteers on the Community Investment Committee worked very closely with agency partners to bring an allocation recommendation to the board that balanced the need to maintain core programs that focused on human care with the difficult reality of available financial resources.

The recommendations brought forward to the Board of Directors in February reflected the dramatic drop in campaign revenue and the austere climate of the region. Strict funding priorities were established that resulted in 100-percent of agencies not receiving 100-percent of their requested funding.

While news of funding reductions was anticipated by most, the allocation notification meetings were some of the most difficult experienced in recent years. Programs, services and positions were affected and a challenging year lay ahead.

May 3

With the sun shining and very little smoke on the horizon, Tuesday, May 3rd looked to be a perfectly normal day. United Way staff went about their business thinking that the danger from fires that had started a few days earlier had passed. Shortly after lunch, a shift in wind changed everything. Within hours, staff and board members were evacuating north and south.

By the time the day was done, three staff members and several board members had lost their homes and a business. More importantly, everyone was alive and scattered to safe locations across the country.

Immediate response

Even as staff were evacuating, the work of United Way continued, as plans would need to be made to move forward as quickly as possible. Phone calls and messages came in almost immediately from United Way partners from across Canada and corporate stakeholders asking about ways that they could help. Meanwhile, we were getting calls from agencies, concerned about how they were going to retain staff and ensure their operational viability when the community was allowed to return.

The Board of Directors convened in Edmonton to set priorities and give staff the direction they needed to respond. The decision was made to allow agencies to use their United Way funding to help cover payroll costs during the evacuation period. This funding flexibility helped ease financial and operational concerns during a very stressful time.

The United Way of the Alberta Capital Region opened their doors and gave a number of United Way staff members and several social profit partners functional working spaces and access to technology. Other staff members contributed from their respective locations across Canada.

United for Fort McMurray

The necessity of raising funds to respond to the extraordinary needs of the social profit sector that would emerge upon re-entry was well known to United Way of Calgary who had experienced a disastrous flood a few years previous. Along with colleagues from the United Way of the Alberta Capital Region and United Way Centraide Ottawa, there was a collective will to help us set up a fundraising campaign and website that would allow us to harness the generosity of the world as they reacted to the news.

A small team in Ottawa took the lead on building a campaign and website called United for Fort McMurray. It was designed and launched by May 7, just four days after the evacuation.

Fire Aid for Fort McMurray

Within days of the evacuation, leaders of a number of Edmonton-based organizations began exploring the idea of hosting a massive benefit concert in Commonwealth Stadium. Edmonton Northlands, Edmonton Oilers, Edmonton Eskimos and Live Nation came together with a number of major sponsors and an



impressive line-up of artists to put on an amazing concert which took place on June 29th.

The Fire Aid for Fort McMurray concert raised over \$2 million for the United Way's Fire Recovery Fund and attracted over 30,000 generous attendees. It was an expression of solidarity and support for the people of Fort McMurray.

Re-entry

A staged re-entry plan was announced by the Government of Alberta that would begin on June 1st and be a staged effort to bring people home based on neighborhoods. We were able to inspect our offices during the second week of June and re-opened for business on June 13th.

The Redpoll Centre provided temporary working and meeting space for a number of agencies that had facilities that needed to be restored. The Multicultural Association of Wood Buffalo, Stepping Stones Youth Services, Canadian Mental Health Association, Fort McMurray Minor Hockey Association and Waypoints all made use of our facilities during the summer.

This Is Home

Within days of returning to full operation, our workplace campaign chairs met to talk about the upcoming fall campaign. Confidence was high and there was lots of enthusiasm during that initial meeting. However, as the weeks passed, it was becoming clear that the tenor of the Community Campaign would be like none other.

The campaign theme - THIS IS HOME - emerged from that first meeting and underpinned every event, conversation and workplace campaign. Colin Hartigan, 2016 Community Campaign Chair, was a positive guide for staff and workplace teams.

"This campaign is not about an \$8 million goal, it is about an \$8 million need," he would say many times.

The 2016 Community Campaign began with a Kick-Off breakfast on September 10th in the Shell Place ballroom. Moving the event to a Saturday enabled more family participation and resulted in an energetic beginning to the 10-week fundraising drive. Following the short program, hundreds of guests joined us on the indoor fieldhouse at Shell Place and formed

the letters H-O-M-E. This image filled with so many passionate supporters and volunteers of United Way was used throughout the rest of the campaign.

Through Colin's leadership and boundless energy, the campaign was incredibly successful, especially considering everything that the community had gone through.

"To be talking about millions of dollars raised in this year, is truly incredible," said a Suncor leader at the end of their campaign.

With a focus on sharing the impact of agencies, putting the fun back in fundraising, and celebrating the efforts of the workplace campaign chairs, the campaign had brought in \$5.8 million by the time we left for Christmas. Thanks to some additional projects and a large anonymous donation, the campaign closed at approximately \$6.3 million in early January 2017.

Fire Recovery Fund & Collaboration

While energy was building around the Community Campaign, mechanisms were being put in place to invest donations intended to be used for short-term needs directly resulting from the wildfire. The Fire Recovery Fund would eventually grow to \$4.5 million with proceeds from the United for Fort McMurray campaign, the Fire Aid for Fort McMurray concert, and other initiatives and donations.

A communication effort was launched at the beginning of September to promote the difference between the Community Investment and Fire Recovery funds. Videos shared on social media helped generate a higher level of understanding of these two funding streams and their different roles.

Collaboration has been key in the months that followed the Fort McMurray wildfire. Social profit organizations, different levels of government and other non-governmental organizations have been working together to reduce duplication and ensure effective investment of available funding dollars. As part of this intention, United Way and the Canadian Red Cross representatives co-chair the Community Partnerships Table. This group meets on a regular basis to provide allocation advice and engage in dialogue about funding priorities and gaps.



Diane Shannon's legacy

When Diane Shannon was hired as Executive Director of United Way back in 2008, the campaign had crossed the \$4 million threshold for the first time, The Redpoll Centre 1.0 was still an empty shell, and the community was going through dynamic change. Diane grew into one of the most influential social profit leaders in the community and in the province.

She was integral to the Social Prosperity Wood Buffalo project, Convergence YMM, Poverty Reduction and many other initiatives during her tenure, including the move of The Redpoll Centre to Shell Place. Diane was a passionate voice in the community and a strong proponent of the United Way's role. This was never more evident than during the aftermath of the Fort McMurray wildfire when she strongly advocated that the proceeds from the Fire Aid for Fort McMurray concert needed to support the rebuild of the social infrastructure.

Diane and her partner Roger retired at the beginning of December and are enjoying time with their children and grandchildren.

New leadership

In the fall of 2016, the Board of Directors went through the hiring process for a new Executive Director. Cecilia Mutch was announced as the new leader on November 18th and began almost immediately. She was able to spend two full weeks with Diane, resulting in a seamless leadership transition. Both leaders were able to be present for our annual volunteer recognition event, the VIP Red Carpet Reception.

Looking forward

As we look back on 2016, there are lots of reasons to be thankful. A community that faced unspeakable dangers and many moments of terror is recovering. We have been the recipients of so much kindness, generosity and concern from people around the world. Local residents stepped up once again to replenish our Community Fund in a way that truly reflects Wood Buffalo's famous generosity.

In responding to the economic downturn, wildfire, evacuation, re-entry and rebuild our agencies - staff, volunteers and clients - have been tested. This series of events has brought out the

best in a sector that often goes unheralded for the life-changing work it does every day. There is much to be proud of, much to anticipate in the years ahead, and more work to build a healthy, strong, resilient and remarkable community.

Agencies essential to recovery

Our 30 partner agencies responded to extraordinary challenges in 2016 in a way that reinforced their importance to the health and sustainability of our community. They were being innovative and resilient long before the historic May wildfire. They responded during the disaster with courage and care. They returned to the community with characteristic heart and determination, brought their programs and services back on stream and immediately began adapting and responding to the new reality and changing needs of the community. We are proud of their efforts and dedication.

As the year came to a close, we recognized that the work of recovering from the fire is far from over. However, the rebuild is well underway and many citizens are getting the support they need to cope with the physical and emotional impacts of surviving the fire and the economic downturn.



FEBRUARY 2

The weekly IMPACT radio show debuted on KAOS 91.1 with guest John Evans. It shares stories of leaders, volunteers and front-line life changers making a difference in our community.



MAY 3

A wildfire caused the evacuation of the entire city of Fort McMurray and the costliest disaster in Canadian history. Several United Way staff and board members lost their homes and all of their belongings.



MAY 13

A media conference was held in Edmonton with representatives from the Wood Buffalo Food Bank Association, FuseSocial and The United Way of Fort McMurray talking about the rebuild of the social infrastructure.

TIMELINE 2016



JUNE 21

W. Brett Wilson's Garden Party in Calgary raised \$100,000 for the Fire Recovery Fund.

January	February	March	April	May	June
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MAY 7

Thanks to the efforts of United Way colleagues in Ottawa, the UNITED FOR FORT MCMURRAY website was launched. It would eventually help facilitate over \$2 million in donations.



JUNE 15

Workplace campaign chairs met just two days after the re-opening of The Redpoll Centre. The seeds of the Community Campaign, "This Is Home", were planted during this enthusiastic meeting.

United for Fort McMurray
We will rebuild.

www.unitedforfortmcmurray.ca



MARCH 30

It was a full house in The Redpoll Centre Conference Room as we hosted our Annual General Meeting.

MAY 26

Thanks to Alberta's Fire Aid Organizing Committee, a concert was announced for Commonwealth Stadium with proceeds going to the United Way's Fire Recovery Fund.



OCTOBER 27

Suncrude wrapped up its United Way campaign with a spectacular finish.



JULY 20

United Way Centraide Canada President and CEO Jacline Nyman arrived in Fort McMurray to get a first hand look at the devastation and talk directly to community leaders and citizens.



NOVEMBER 18

Cecilia Mutch was announced as the incoming Executive Director of The United Way of Fort McMurray, replacing Diane Shannon who was retiring.



SEPTEMBER 10

The 2016 Community Campaign officially kicked off with a pancake breakfast at Shell Place. Hundreds of participants helped form the letters H-O-M-E.



SEPTEMBER 29

Suncor's United Way campaign got off to a great start with co-chair Doug Lacey expressing its importance. This was one of a series of social media ads highlighting our dedicated workplace campaign chairs.



NOVEMBER 24

The United Way family bid adieu to outgoing Executive Director Diane Shannon as part of the VIP Red Carpet Reception.

JULY 28

One of agencies that was in the direct path of the fire was Pastew Place. Even though it was surrounded by flames, it was largely unscathed. Volunteers from CNRL helped get it ready to return to operational status through a Day of Caring

July August September October November December



JUNE 29

Commonwealth Stadium played host to some of the biggest musical acts in Canada and over 30,000 generous guests who helped raise over \$2 million for the rebuild of the social infrastructure of our community through the United Way's Fire Recovery Fund.



SEPTEMBER 5

Colin Hartigan, 2016 Community Campaign Chair, and Tony Mankowski, Board President, went on a media blitz to build excitement about the campaign and awareness about the Fire Recovery Fund.



NOVEMBER 24

Volunteers were celebrated during a VIP Red Carpet Reception at Shell Place, including our Community Investment Committee members who donate hundreds of hours every year.

AUGUST 25

Another agency that had a close call during the evacuation period was Stepping Stones Youth Shelter. A team from Suncrude helped get the facility back in shape to help youth in crisis.



OCTOBER 27

There was a concerted effort to put the "fun" back in fundraising during the campaign. Jeff Penney from Shell Albian Sands definitely got into the spirit during their successful Jail 'N' Bail fundraiser.



DECEMBER 15

Ashley Tobin dropped by with a \$10,000 donation from *The 88,000 Project*, a book that captured personal reflections from the 2016 wildfire, evacuation and re-entry.



OUR PILLARS AND AGENCY PARTNERS

HEALTHY PEOPLE, STRONG COMMUNITIES

A healthy, strong community is a reflection of the well-being of its citizens. United Way is committed to eliminating barriers to timely and affordable healthcare, family services, crisis services and support options for seniors.

The programs and agencies we fund restore good physical and mental health, help newcomers adapt and integrate into our community, support families in transition and enable seniors to maintain their vitality and independence. Each in their own way contributes significantly to replacing isolation and loneliness with the sense of belonging.

- Blue Heron Support Services Association: Alberta Brain Injury Network
- Canadian Mental Health Association
- CNIB
- Fort McMurray Search & Rescue
- Golden Years Society
- HIV North Society
- Legacy Counselling Centre
- Mark Amy Treatment Centre
- McMan, Youth, Family and Community Services Association
- Multicultural Association of Wood Buffalo
- Multiple Sclerosis Society of Canada
- Nistawoyou Friendship Centre
- Pastew Place Detox Centre
- Rehoboth Alliance
- Some Other Solutions
- Spinal Cord Injury Alberta
- St. Aidan's Society
- The Children's Centre
- The Hub Family Resource Centre
- Waypoints



ALL THAT KIDS CAN BE



- Girls Incorporated of Northern Alberta
- Fort McMurray Boys and Girls Club
- Justin Slade Youth Foundation
- Stepping Stones - Woods Homes Youth Services
- YMCA of Northern Alberta, Wood Buffalo Region
- Dolly Parton's Imagination Library of Wood Buffalo
- KidSport of Wood Buffalo

Children and youth are the future of our community. By ensuring access to early childhood development and literacy programs, positive self-esteem and anti-bullying programs as well as initiatives to strengthen and enhance their school experiences, we are helping kids do well and graduate.

As part of our commitment, children and youth in our community are also benefiting from safe, enriching after-school and mentoring programs plus arts and recreational opportunities to help them discover and develop their unique talents and interests.

FROM POVERTY TO POSSIBILITY

Poverty is a complex issue; it is also a lasting one. Once in the cycle of poverty, it is difficult to overcome and can continue for generations. We are committed to improving access to support for families and individuals and ensuring their most basic needs of food and shelter are met.

From those essential building blocks, we then invest in numerous programs to improve housing and employment opportunities to help stabilize circumstances for those affected by poverty. Our goals are to help these vulnerable members of our community to realize a brighter future for themselves as they avoid or move out of the cycle of poverty.

Centre of Hope
The Salvation Army
Support Through Housing Team Society



THE redpoll centre

The Redpoll Centre is a capacity building initiative of The United Way of Fort McMurray. It is a non-profit shared space located on the second floor of Shell Place and home to 16 different organizations. Opened in June of 2015, The Redpoll Centre is a community of like-minded organizations and people who believe in strengthening our community and each other through authentic collaboration and service to others.

Talk to any of the agencies who call The Redpoll Centre home and you'll hear stories of projects and initiatives that have sprouted up thanks to working in close proximity with each other. You'll also hear examples of how the community has reaped the benefits of this important social profit asset.

In addition to providing administrative space to social profit, arts, cultural, sports and recreational groups, The Redpoll Centre provides meeting spaces that have proven to be very effective in bringing people together.

Alzheimer Society
Arts Council Wood Buffalo
Centre D'accueil et D'établissement
Centre of Hope
Critical Incident Stress Management
Fort McMurray Search and Rescue
Fort McMurray Swim Club
Habitat for Humanity & NSUUR
HIV North Society
KidSport Wood Buffalo
Multiple Sclerosis Society of Canada
Safe Community Wood Buffalo
Spinal Cord Injury Alberta
St. Aidan's Society
Support Through Housing Team
The United Way of Fort McMurray





CORPORATE DONATIONS

Millennium (over \$100,000)

Canadian Natural Resources Ltd.
Kayak Foundation
Shell - Albion Sands
Suncor Energy Foundation
Syncrude Canada Ltd.

Heritage (\$50,000 - \$99,999)

Finning (Canada)
MNP LLP
Nexen Inc., Oil Sands

Benefactor (\$25,000 - \$49,999)

Enbridge Pipelines
Imperial Oil Foundation
Williams Energy Canada Inc.

Platinum (\$10,000 - \$24,999)

Acuren
Boone Poole Family Foundation
DMG World Media (Canada) Inc.
Enmax Corporation
Ladies Auxiliary to Edmonton Aerie Fraternal Order of Eagles #4241
Scotiabank
Tyco Cares Foundation

Gold (\$5,000 - \$9,999)

Balsom Communications Inc.
Ceda Group of Companies
Inline Construction Surveys Ltd.
Servus Credit Union
The Maritimes Energy Association

Silver (\$2,500 - \$4,999)

AOR Inc.
Apparel Solutions
ATB Financial
Burnco Rock Products Ltd.
ConocoPhillips
Donald K. Scott Professional Corporation
Last Best Brewing & Distilling
RBC Foundation
The Canadian Law Foundation
The Muttart Foundation

Bronze (\$1,200 - \$2,499)

Aqueduct Foundation
Solutions Business Interiors
TD Bank Financial Group
TransCanada Pipelines
Willbros Canada

Please Note: This list represents contributions made to the 2016 Community Campaign. Contributions made to the Fire Recovery Fund will be acknowledged in the Fire Recovery Fund Report in May 2017.

COMMUNITY INVESTMENT COMMITTEE VOLUNTEERS

Spencer Biegun
Christian Coetzee (Team Lead)
Sherry Duncan
Sonja Earle
Hope Ellis
John Evans (Chair)
Nadine Finch
Alexis Forster
Stacey Grant
Andrea Hine (Team Lead)

Mike Hurlburt
Nnaziri Ihjirika
Jennifer Kennett
Andre Lambert
Jordanna Lambert (Team Lead)
Gwen Leepart
Michael Mankowski
Tonya Norman
Clara Patenaude
Paul Phelan

Cathy Pitura
Jackie Pride
Jen Reid
Doug Simms
Dan Smith
Cathy Steeves
Michelle Velez (Team Lead)
Angela Wang
Jon Wynn (Team Lead)



EMPLOYEE CAMPAIGNS

The economic downturn combined with the after effects of the wildfire created a new dynamic for our workplace campaigns. The community was in the early stages of recovery and rebuilding as we began our 10-week fundraising effort. Without exception, incredibly passionate men and women told the story of meeting community needs and inspiring work colleagues to give as much as they could.

Thanks A Million

Suncor Energy
Syncrude Canada Ltd.

Millennium (over \$100,000)

Canadian Natural Resources Ltd.
Shell - Albion Sands

Heritage (\$50,000 - \$99,999)

Finning (Canada)
Regional Municipality of Wood Buffalo

Benefactor (\$25,000 - \$49,999)

Enbridge Pipelines
Fort McMurray Catholic Schools
Fort McMurray Public Schools
Imperial Oil Ltd.
NorthStar Ford

Platinum (\$10,000 - \$24,999)

ATB Financial
Ceda Group of Companies
Government of Alberta
Keyano College
Spartan Controls Ltd.
The United Way of Fort McMurray
Waypoints

Gold (\$5,000 - \$9,999)

Boston Pizza
Centre of Hope
Enterprise Rent-A-Car Alberta
Hedco Group Inc.
Salvation Army Community Service Centre
Tannis 21 Foundation
The Children's Centre

Silver (\$2,500 - \$4,999)

1197801 Alberta Ltd
AMEC
ATCO Electric
Brandt Tractor
Burnco Rock Products Ltd.
The CAT Rental Store
ConocoPhillips
Diversified Transportation
Epcor
Family Christian Centre (Fort McMurray)
Girls Inc. of Northern Alberta
KMC Mining
Nexen Inc., Oil Sands

Bronze (\$1,200 - \$2,499)

Bank of Montreal
Century Vallen
Cummins
MS Society of Alberta
SGS Oil Sands



United Way
Fort McMurray

INDIVIDUAL & FAMILY DONATIONS

The United Way's community campaign is fueled by the contributions of men, women and families who invest in meeting community needs. In many cases, these generous citizens sign up for payroll deduction programs through their workplaces. Some make one-time donations. All believe that supporting 30 agencies and over 65 programs is important to the long-term sustainability and health of our community. We are grateful to them all.

Please Note: We also received many donations to support our Fire Recovery Fund. These generous donors will be recognized in the Fire Recovery Fund Report in May 2017.

Platinum (\$10,000 - \$24,999)

Blake, Melissa & Jurak, Peter
Dimm, Cliff & Ronda
Hall, Maureen
Kachur, W.
Kube, Jason
Tobin, Ashley
Yatauro, Steve

Gold (\$5,000 - \$9,999)

Anthony, Beth & Mike
Borgnino, Pablo
Carter, Andrew
Cooper, Brandon & Jodie
Cyderman, Chris
Dassouki, Zaid
Frycz, Dwayne
Hodson, Mark & Stephanie
Jacobson, Ken
Jakeway, Mark
Keys Family
Lawley, Thomas
MacKenzie, Ken
Mankowski, Monica & Anthony
McKimmie, Ryan
Potter, Terry
Scott, Donald
Simms, Doug & Lynette
Stuckey, Vincent
Keys Family
Thomas, Russell & Heather
White, Brian and Gail
White, Candace
Wilcox, Dean & Jacqueline
Winters, Valerie & Scott

Silver (\$2,500 - \$4,999)

Aitken, Robin
Amalraj, Joseph
Ansah-Sam, Ernest
Bell, R.
Berridge, Lois
Blackmore, Randy

Blanchard, Glen & Gloria
Boone, Charles
Bosch, Jeremy
Bouliane Family
Carter Hicks, Sandra
Carter, Nathan
Collins, Sterling
Coote, James & Judy
Crilly, Casey & Sullivan, April
Daley, Michael
Darroch, Roslyn
Dees, James
Demers, Susan
Drover, S.
Ellis, Hope
Faber, Elizabeth
Farwell, Kim
Fayad, Tallel
Finnson, Glen
Fisher, M.

Fleming, Paul
Focker, J.
Fortier, Gerard & Bailey, Sherry
Francoeur, Bruno
Gear, Tom
George, Suja
Goodwin, Adam
Graham, Paul
Greenaway, Justin
Grigons, T.
Hall, Jesse & Somani, Tripti
Harder, L.
Hill, Dwayne

Hillier, Crystal-Lee
Hofforth, Brian
House, Travis & Aoife
James, Stacey
Jhanwar, Deepak & Somani, Tripti
Joyce, Lynn
Kelly, Steve
Khan, Mohammad & Malik-Khan, Kiran
Kootenay, Bonnie
Lane, Marlene
Lawley, Annie
Lemesurier, Laurence
Lernout, K.
Linder, Shandra & Corey
MacDonald, Daniel & Fenech, Maryellen
MacGowan, John
MacInnis, Michael
MacLean, Keith & Karen
Martin, Will
Matchim, J.
McLeod, Robert
McPherson, Daniel
Miller, W.
Mouallem, Ab
Nash, Joe
Patey, Michael
Payne, Jill & Patrick
Perkins, M.
Read, Peter
Reid, Jen
Rice, Arlene & Jerome
Rose, Cindy
Sharpe, Richard
Shaw, Norma & Conrad
Stoyles, J.
Velez, Michelle
Waddington, Teresa
Ward, Mark
Welcher, Don
Whitney, B.
Wilson, D.
Wyllie, Mark & Joanne

“Those who weren't in a position to give financially, gave of their time. Many of those who could give, gave more.”

Colin Hartigan
2016 Community Campaign Chair

Bronze (\$1,200 - \$2,499)

Aasen, R.
Abbott Family
Abram, Amber
Acheson, Sheri
Adam, G.
Adam, Jim
Agar, Steven
Al-Dhaby, Mohammed
Ali, Zarrar
Allen, Brett & Karla
Allen, Jennifer
Allen, Karla
Anderson, Drew
Anderson, Ronald
Angelopoulos Family
Antoine, Christina
Appel, Gunther
Armstrong, Sandra
Arthur, David
Ashfaq, Mirza
Ashton, Colin
Auger, Paul
Aulenbach, Larry
Ault, Tyran
Austin, Chris
Awachie, Frances
Azeez, Nawfan
Badowsky, Brock
Baglieri, Marco
Bailey, Ian & Megan
Bailey, Sheldon
Baker, Carla
Banks, Dennis Lee Sr., & Family
Barber Family
Barnard, Brett
Barnard, Franschwa
Barnes, William
Barr, Ian
Barrington, Phil
Barrow, Kevin
Bartlett, S.
Barwick, Kerry
Bather, T.
Bauer, Richard
Bear, Rod
Beattie, Douglas
Beaudin, Jean
Beaveride, Patti
Bedard, Trevor
Beeler, James
Beers Jr., Roderick
Behr, Shawna

Bell, Ken
Bello, Adeola
Benbow, Rhys
Benio, Lloyd
Bennett, Brooke
Bennett, Danny
Bennett, Mike
Bentley, Randall
Bergey, Keith
Bhathal, Karam
Billington, Henry
Bishop, Vicki
Blackwood, Colton
Blake, Tiffany
Blanchard, N.
Blanchet, Mike



Bland, Simeon
Bliss, Damon
Boardman, Roderick
Boddy, Allan
Bodoano, Debbie
Boettcher, Douglas
Boldt, Michael
Bolt, Jonathan
Bolt, Paula
Bona, A.
Bonvie, David & Family
Borle, Kyle
Bosma, Kama
Bouchard, Carole
Boulton, Byron
Bourassa, Ernest
Bourque, Paul & Family
Bourret, Leonard
Boutilier, Brent
Boutilier, Joanne

Bradbury, Andrew, Lindsey & Leyah
Brandle, Robert
Brauer, T.
Bray, Donald
Breen, Desmond
Briegel, Douglas
Brisco, Robin & Heyser, David
Briscoe, William
Broderick, K.
Broderick, S.
Broniewska, Kasia
Brooker, Garth
Brothers, Curtis
Brown, B.
Brown, Bradley & Barbara
Brown, Stephen
Bruce, B.
Bryant, Larry
Buchmann, Oliver
Buckley, Evan
Budd, M.
Budden, M.
Budden, Tony
Budgell, Harry
Budgell, Kara
Bunning, Adeen
Burley, Heather
Burnett, Rickey
Bursey, Jeffrey
Butler, Lawrence
Butt, Shane
Cable, Andrea
Cadegan Family
Cahill, Francis
Cameron, C.
Cameron, T.
Campbell, Brent
Candline, Barry
Canning Family
Cap, Kelly
Carberry, Pat
Carbery, Sean
Carnes, Christopher
Caron, Yves
Carson, Doug
Carter, Ian
Carty, Ryan
Castor, Henry
Cavaleiro, Joao
Chabot, Josee
Chai, Fung
Chalifoux, Audrey
Chan, Patrick & Family
Chaon, Claude

Chase, Bill
 Cheeseman, Brad
 Chen, Shih
 Chikuni, Simbarashe
 Chilinski, Tara
 Chiplin, Andrew
 Chisholm, Tom
 Churchill, Gerald
 Chwelos, Mike & Laina
 Ciupa, Andrew
 Clark, George
 Clarke, Andrew
 Clarke, Bob
 Clarke, Maurice & Nanette
 Clarke, Rod
 Cluett, Jennifer
 Coetzee, C.
 Coish, Dennis
 Coley, C.
 Collins, E.
 Connaghan, Pat
 Conway, Kim
 Coombe-Young, Tracy
 Cornect, Jonathan
 Courte, Devin
 Courtoreille, Charles
 Cousineau, Luc
 Cousins, Nicole
 Cousins, Robert
 Coutu, Dan
 Cowan Family
 Cox, Robert
 Cromwell, Linsay
 Cross, Lloyd
 Culgin, James
 Culligan, Dawn
 Cummings, Corinne
 Curtis, Brenda
 Cuthill, Charles & Jessica Cuthill
 Cutler Family
 Cutler, Kristen
 Dalley, Anthony
 Dally, Jean
 Danson, Todd
 Danson, Trent
 Dardis, Patrick
 Davids, John
 Davis, Angela
 Davis, Brent
 Davis, Jason
 Davis, Michael
 Davis, Olivia
 Dawe, Vincent
 Dawson, Robert

Day, L.
 Deakin, Stuart
 Dechief, Joe & Barwick, Kerry
 Deeks, Douglas
 DeHoog, P.
 Delint, M.
 Dell'Agnese, C.
 Demaere, Don
 Der Berg, Johannes
 Desai, Atulkumar
 Desai, J.
 Dhingra, Rajiv
 Diakiw, Keith
 Diamond, J.
 Dicks, Albert
 Diduck, Brent



Disher, Ryan
 Dodd, Kenneth
 Dodds Family
 Doleman, Ted
 Dombrowski, S.
 Dominie, Denise
 Donahue, Collin
 Donald, Jonah
 Doraj, Vimal
 Doucet, Denis
 Doucet, Real
 Doucette, Bruce
 Doudiet, Clayton
 Dow, Robert
 Dowson, A.
 Doyle, Casey
 Drake, Dwayne
 Drodge, T.
 Duchaine, M.
 Duncan, B.
 Duncan, Barry
 Dunsworth, Ryan

Durnford, Bruce
 Dykstra, Jeremy
 Earle, David
 Edgington, Dwayne
 Edwards, Hugh
 Ehtisham, Muhammad
 Eidet, Mike
 Ellerbeck, Christina
 Ellsworth, Dave
 Elser, Derek
 England, P.
 Epp, Marjorie
 Ernst, Michelle
 Essiembre, Rene
 Evans, John
 Evans, Kelly
 Evoy, David
 Ezekiel, Cory
 Ezekiel, Deanna
 Faley, Shawn & Rose, Lisa
 Farley, S.
 Farrell, Jonathan
 Fecteau, Nathan
 Feil, Corey
 Felix, John
 Fiacco, Vincenzo
 Fields, T.
 Fingland Family
 Fisher, Dion
 Fisher, Vern
 Fitzpatrick, Michelle
 Fitzpatrick, William
 Fleet, Michael
 Fleming, Todd
 Fletcher, Andrew
 Flett, Dwayne & Shannon
 Flett, J.
 Florence, Leonard
 Flundra, Brenden
 Foley, Kenneth
 Forbister, Art
 Forrest, Steve
 Fortin, Gaetan
 Foulds, Jeff
 Foy, W.
 Freake, Roger
 Freake, Tonya
 Frederick Hartnell
 Fresz, Jeremy
 Fridhed, Hanna & Mazerolle, Kyle
 Friesen, Andrew
 Friesen, Laverne
 Fudge, Chris
 Fuhr, Greg

Fulford, Stuart
Galachiuk, Matthew
Gardner, W.
Gaudin, K.
Gaulton, Troy
Gauthier, Alexander
Gavel, George
George, Brandon
Getchell, Tony
Gibson, Chris
Gibson, Taryn
Giffen, Randalin
Gillard, Dwayne
Gillespie, Ryan
Gilliam, A.
Gillingham, Altena
Gillingham, Dean
Gillingham, V.
Gionet, Roland
Girard, Patrice
Girard, Roch
Gladu, Annette
Gladue, Connie
Glashoerster, Robert
Gondek, Tim
Goodman, John
Goodrick, Patricia
Goodyear, Andrea
Goodyear, Bradley
Gopaul, David
Gosse, Tom
Gouthro, Trevor
Govender, Sagan
Grant, Christopher
Grant, Darryl
Grant, Kelleigh
Grant, Leonard
Grant, Susan
Gray, Bradley
Greaney, Clancy
Green, Ross
Greenham, B.
Greening, Shawn
Gretzan, Randy
Grimes, Nyree
Guerin, Kyrsti
Hachey, Laurence
Haggerty, Nora
Hamidi, Fahim
Hammond, Gerard
Hanemaayer, Robin
Hansen, B.
Harder, Leon
Harding, Alan & Nicole

Harper, Russell
Harris Family
Harris, Mike
Harrison, Robert
Harty, Austin
Heagy, Brent
Hearn, J.
Heath, Sandy
Hebblethwaite, Roger &
Shannon, Diane
Hebert, Jenna
Heck, Mike
Heinisch, Cody
Heinisch, Mark
Helle, Bam
Hennig, Anita
Herron, Bob
Hewitt, Garth
Hewitt, M.
Hewitt, Tracy
Hildebrand, Denise & Dan
Hill, Josiphine
Hill, Shawn & Lana
Hirano, Jordan
Hoddinott, Nolan
Hokanson, Gladys
Holesworth, Fred



Holmes, Brian
Holmes, Michael
Honsinger, G.
Horvath, Margaret
Hoskins, Jason
Hoskins, Mike
Houle, Kimberly
House, Jamie
Howard, Victoria
Howse, C.
Hrycay, Tracy
Hryniewicz, Fabian
Hubel, Ken
Huisman, James
Humby, K.

Humphrey, Timothy
Hunter, Larry
Hunter, Peter
Huntley, Daniel
Hurd, Mike
Hurley, Eric
Hurley, Juanita
Hurley, Patrick
Hussain Family
Hutchins, Paul
Hutchinson, Andy
Huxter, D.
Hynes, Darryl
Ingram, Justin
Ingram, Norman
Ivany, Kilah
Jackson, D.
James, Glenn
Jameus, Kris
Janisse, David
Jankowski, Kent
Janowsky, Kevin
Janvier, Kelsey, Michelle & Family
Jass, Daljeet
Jefferies, B.
Jeffrey Virgo
Jesso, Mary-Ann
Jimenez Family
Johnson, Ben
Jones, Dan & Rachel
Joseph, Mavarayil
Joseph, Paul
Joyal, Brandi
Julien Leger
Kapitaniuk, Chris
Kari, Matt
Kavanaugh, Ken
Kawa, Russell
Kazemi, Sholeh
Kearney, Colleen
Kearney, Paul
Keefe, R.
Keeping, Mike
Kelly, Darren
Kelly, Jim
Kendel, Sandra
Kennett, Dan & Jennifer
Kenney, Bar
Kenny Family
Kerr, Mariko & Fysh, Shaun
Kett, Donna
Khan, Ahmad
King, C.
King, C.

King, Dean
 King, M.
 King, Steven
 Kirkwood, Patrick
 Klassen, Jeffrey
 Konski, Owen
 Kontuk, Fraser
 Korba, Paul
 Kosc, Dave
 Krekoski, Karalee
 Kreutzer, Leon
 Kristman, Will
 Kruger, Mark
 Kuzmic, Fred
 Lacey Family
 Lachance, Robert G.
 Laforge, Raymond
 Lajeunesse, K.
 Lambert, Andrew
 Lambert, Christine & Andre
 Lamontagne, R.
 Lamoureux, Ronald
 Landsiedel, Cary & Michelle
 Langevin, S.
 Langille, Craig
 Langille, Guy
 Langlois, Jason
 Larade, W.
 Lario, Andre
 Larkin, Adrian
 Lawrence, Jesse
 Lawrence, Jordan
 Laxton, Calvin
 Lazarus, Matthew
 LeBlanc, Luc
 LeBrun, Vincent
 Ledrew, T.
 Lee, Melissa
 Lee, Shani
 LeFebvre, Syl & Leslie
 Lefort, Roland
 Legge, Ron
 Lemay, Stephen & Young, Stacey
 Leneve, Eric
 Lesko, Blake
 Lesko, Lynn
 Lewko, Ronald
 Liao, Alfred
 Liber, Maxim
 Lidstone, Chris
 Lien, Wendy
 Lillico, J.
 Lines, Dan
 Little, Debbie & Steve

Little, Richard
 Littlechilds, Linda
 Livingstone, Gord
 Lomond, P.
 Loo, Darryl
 Lorence, Larry
 Lorentz, James
 Lu, Ching-li
 Luker, Mike
 Lush Family



Ly, William
 Lynch, Justin
 Maawia, Al
 MacBride, Kelsey
 MacDonald, Aaron S. & Family
 MacDonald, Brett
 MacDonald, Christopher
 MacDonald, James
 MacDonald, Jamie
 MacDonald, Kyle
 MacDonald, Lawrence
 MacDonnell, Daniel
 MacDougall, Bry
 MacDougall, Dave
 MacDougall, P.
 MacEachern, Breanna
 Machin, John
 Maciborski, Caroline
 MacIsaac, Edwin
 MacKenzie-Rentschler Family
 MacLean, Angus
 MacLean, Brian
 MacLean, Paula
 MacLeod, Jamie
 MacMillan, David
 MacNeil, Colleen & Damien

MacNeil, Curtis
 MacNeil, E.
 MacPherson, James
 MacPherson, Robert
 MacRae, James
 MacRae, Shari
 Madden, Barbara
 Madill, Cam
 Magbanua, Julius
 Malbon, Brian
 Mandi-Santa Ana, Aivene
 Manke, S.
 Mannell, Roger & Denise
 Manuel, Jesse
 March, Daniel
 Marquis, Eric
 Marshall, Michael
 Marten, Tania
 Martin, Timothy
 Martin, Wayne
 Matthys, Brian
 Maxwell Keeping
 Maynard, William
 Mayne, G. & C.
 Mazzeo, Mike & Robin
 McDaniel, Lori
 McAllister, Edward
 McCarthy, Gary
 McCormick, John
 McFall, Rick
 McGloin, Aedan
 McGloin, Paul
 McIlwaine, Fred
 McIntosh, Rory
 McKay, Peter
 McKinley, Bryan
 McLean, Cassandra
 McLean, Charmaine
 McLean, Maria
 McLean, Matthew
 McLeod, Grant
 McMillan, H.
 McNeill, Stanley
 McNeilly, Gary & Nicole
 McNutt-Holland, Blair
 McPherson, Michael
 McQueen, Ed
 Mehta, Prashant
 Meiklejohn, R.
 Mellersh, Gerry
 Melnyk, Kevin
 Mercer, Carolyn
 Mercer, Dennis
 Mercer, Trevor

Meses, Lubica
Metz, Donald
Miller, Bill
Mills, Susan
Milne, Colleen
Milner, Perry
Minor, Jordan
Mirza, Rehan
Mitchelmore, Wyman
Miville, Yvan
Mjelve, Brice
Mohr, B.
Moore, Justin
Moore, Ryan
Morden, Amanda
Moreside, Gerald
Morrice, Kyle
Morris, Kurtis
Morris, R.
Morris, Richard
Morrison, Stephen
Motuz, John
Muir, Caitlin
Mulhall, Marie
Mulrooney, Stephen
Munro, Jonathon
Murphy, Sean
Murphy, Timothy
Murray, David
Musiyandaka, Stanhope
Mustard, Darrell
Mutch, Cecilia
Muzey, Yemane
Nakano, Ethel
Nand, Alvin
Narciso, K.
Nastiuk, Greg & Michelle
Neale, Scott
Newell, Jennifer
Newhouse Family
Nickle, A.
Nielsen, Steve
Nippard, Kit
Noble, Ban
Normore, Haden
Nouta, Nenry
Obrigewitsch, Jeffery
O'Donnell, Sanford
Oger, D.
Olson, Cameron
Olson, Doug
Omokanye, Abdul
Omosun, Mutana
O'Neil, William

Onowiona, Hycienth
Orvis, Chelsea
Oster, Travis
Ouellette Family
Overland, Shawn
Owens, Jimmy
Paananen, Allan
Paananen, Cheryl
Padalia, Nirakkumar
Paish, W.
Palsen, Glenn
Paquette, Brad
Parent, L.
Paridaen, Duncan
Paris, W.
Park, Kailyn
Patel, K.
Patey, Corey
Patriquin, Daniel
Patterson, Donelda
Paul, J.
Paulson, Murray
Payne, B.
Payne, Benjamin
Payne, Jeremiah
Peake Family
Peckford, Tracey & Craig

Peters, Janet
Peters, R.
Petzold, Jody
Petzold, Shelley
Pevie, Colin
Phelan, Paul
Philpott, Ambrose
Picken, Scott
Pike-Cumby, Dawn
Pillai, Shyam
Pilon, Christian
Platonow, Lydia
Plecas, M.
Pocsai, Stephen
Poirier, Daniel
Polistena, Francesco & Katherine
Pollard, Chris & Jennilee
Pond, Bradley
Popejoy, Aaron
Pord, M.
Powell, Richard
Powell, Tom
Power, Wanda
Prevost, Pierre
Proctor, Katherine
Proudfoot, Jim
Provencal, Andrew
Pruden, Karen
Pyle, Chris
Quigley, Brandon
Quinlan, Chad
Qureshi, Samir
Rahime, Robbie
Rahmanian, Morteza
Raikie, Damian
Randhawa, H.
Ranger, Nellie
Ratkovic, Robert
Rau, Arun
Rehman, Tanveer
Reichenberg, Jim
Reid, Dawson
Reid, Greg
Reimer, Diane & Jason
Rice, D.
Rice, Jason
Richards, Sean
Richardson, Lee
Richter, Tyler
Ricketts, Matthew
Rideout, Michael
Rideout, Raymond
Riggins, Ban
Ritchat, Larry



Peltonen, Walter
Penney, Cynthia
Penney, Darrin
Penney, Donovan
Penney, Jeff
Penny, Chris
Penton, Patrick
Perez, T.
Perkins, J.
Peters, Duane

Roache, Silcar
 Roberts, Bob
 Roberts, Jeffrey
 Robson, Andy
 Rogers, Matthew & Christina
 Rowsell, Colin
 Rubalcava, Jimmy
 Rumjan, James
 Russell, Dwayne
 Ruta, Mary
 Rutherford, Wesley
 Rwirangira, Fiacre
 Ryan, Hubert
 Sacrey, Joshua
 Sametz, Jason & Teresa
 Samida, Sherwin
 Samson, Raymond
 Sandberg, Debbie
 Sanders, Nick
 Sanftleben, Nancy
 Sangster, Marty
 Santos, Sheri Anne
 Saulnier, Corey
 Saunders, Vanessa
 Savoy, Len
 Saxton, Joseph
 Scaffo-Migliaro, Andrea
 Schell, Shane
 Schick, Kelly
 Schiewe, Bruce
 Schmidt, Ronald & Marilyn
 Schneider, Leslie
 Schoen, Clarice
 Scott, Jacqueline
 Scullion, Ryan
 Seaward, Paul
 Segato, Michael & Mary Ann
 Serroul-Jacobs, Melanie
 Seward, Lynn
 Seymour, Bradley
 Shah, Ashish
 Shanks, R.
 Shantz, Geoffrey
 Sharples, Todd
 Shearing, Lorne
 Sheaves, Sheldon
 Sheikh, Kamil
 Shelley, G.
 Shelvey, Michael
 Sherwood, J.
 Shopik, Kevin
 Shulko, Kevin
 Sim, Bryan
 Simms, C.

Simms, Darrell & Annie
 Simpson, Anne
 Simpson, Craig
 Simpson, Craig
 Sinclair, Brian
 Singer, Eric
 Sinnickss, Lloyd
 Sinyard, Erika
 Sjonnesen, Jim
 Skanes, Aaron



Slade, Scott
 Slade, Tyler
 Sluchinski, Jeff
 Smeltzer, G.
 Smith, Curtis J
 Smith, Dan
 Smith, Donnie
 Smith, Robert
 Smith, Sandra
 Smith, Tom
 Snooks, Adam
 Snow, Carson
 Snow, Christopher
 Snow, Stephen
 Spinks, William
 Squire, Darren
 Stampe, Vaughn
 Steele, Susan
 Steenvoorden, M.
 Stepanuk, L.
 Stephenson, B
 Stevens, Sherill
 Stirling, George
 Storozhenko, Terry
 Stoyles, Dean
 Sturge, Felicia
 Sturge, William

Sullivan, S.
 Sutherland, Fraser
 Sweeney, R.
 Syed, Sayed
 Syrenne, Bernie
 Szafran, Andrew
 Szeto, Foon
 Tarbitt Family
 Tattrie, N.
 Thibodeau, Sean
 Thistle, Cory
 Thomas, Jeff
 Thomas, S.
 Thomas, S.
 Thomas, Steven
 Thompson, Adair
 Thompson, Jeffrey
 Thompson, Matthew
 Thompson, Tanya
 Thorne, Adam
 Ticas, Walter
 Tieu, Yeu
 Till, Joseph
 Tkach, Cayley
 Toner, Cecil
 Traverse, Eileen
 Traverse, Mary
 Trebick, Ryan
 Tremblay, Tyson
 Trottier, Christie & Derrick
 Truffitt, Mike
 Tucker, Rose & B
 Tupper, Robert
 Turner, Jon
 Tutt, William
 Tuttle, Stephen
 Tweedle, Ben
 Unger Tracy & Hornick Jason
 Unger, Kevin
 Upshall, Scott
 Ure, Cindy
 Ure, Graham
 Valler, Don
 Van Raay, Stephanie
 Van Seters, John
 Vandergaag, Stefan
 Vassallo, Nicole
 Vestby, Chase
 Virus, Kendall
 Voyageur, Shaundra
 Walker, Mathew
 Walsh, D.
 Walsh, Kaylah
 Ward, Darren

Ward, Kelly
 Warner, Barb
 Warren, R.
 Warren, Scott
 Watson, Chad
 Watson, Krista
 Way, Kevin
 Webb, Douglas
 Weber, B.
 Weber, T.
 Weikum, Brian
 Welsh, Graham
 Welton, P.
 Wenaus, David
 Westad, Edwin
 Wetton, Scott
 Wheeler, Christopher
 Whelan, J.
 Whelan, Paddy
 Wilcox, Jodi
 Wilkins, Douglas
 Williams, Eric
 Williams, Timothy
 Wilson, Drew
 Wilson, Sheri
 Wind, E.
 Winkelmanns, Catherine
 Wionzek, D.
 Wiseman, A.
 Wohlgemuth, Paul
 Wolff, Kristoffer
 Woodman, Mark
 Wouterse, Martin
 Wright, Terry
 Wylie, John
 Yarkie, Angela
 Young, Ban
 Young, Leonard
 Young, Randy
 Young, Randy
 Yousaf, Tahir
 Yurkiw, Ken
 Yussuf, Muna
 Zhang, Wei

GIFT IN KIND DONATIONS

Allen Kramer
 Balsom Communications (Your Mc-
 Murray Magazine)
 Birgit Billington
 Birdsong Connections Inc.
 Burnco Rock Products Ltd.
 Casman Group of Companies
 Colin Hartigan Coldwell Banker
 Earls
 Engravit
 Fort McMurray Connect Weekly
 Fort McMurray Today
 Graham Whatmough (Where the
 Highway Ends)
 Harvard Broadcasting (MIX 103.7 &
 CRUZ 100.5)
 Hertz
 Home Hardware
 Ignite Rental Solutions

Kelvin Sawatzky
 King's Kids Promotions (KAOS 91.1)
 Leather Mix
 Parsons Creek Aggregate
 Pet Valu
 RealPics
 Rick Smith
 Rogers Broadcasting (Country 93.3
 & ROCK 97.9)
 Run Digital Inc.
 Sandra Walsh
 snapD Wood Buffalo
 State Farm (Better State Crew)
 Superstore
 Tim Hortons
 Timeless Bridal
 Tonya McKaytwyne
 Wood Buffalo Building Supplies
 Wood Buffalo Productions



United Way
 Fort McMurray

UNITED WAY STAFF

Cecilia Mutch
 Diane Shannon
 Maryellen Fenech
 Russell Thomas
 Muna Yussuf
 Lindsey Bradbury
 Hanna Fridhed
 Chantal Seymour
 Pavlina Vaverka
 Beth McLaws
 Valerie Winters
 Shelby Tosh

Executive Director
 Executive Director (retired)
 Finance and Operations Manager
 Director of Communications and Community Impact
 Community Investment Coordinator
 Community Investment Coordinator
 Resource Development Coordinator
 Community Impact Coordinator
 Finance Coordinator
 Fire Recovery Projects Coordinator
 Executive Assistant
 Redpoll Community Animator

UNITED WAY BOARD OF DIRECTORS

Tony Mankowski	President
Ben Dutton	Past President
John Evans	Vice President, Community Investment Committee Chair
Doug Simms	Treasurer
Colin Hartigan	2016 Community Campaign Chair
Steve Yatauro	Community Campaign Vice-Chair
Marty Giles	Director
Andy Carter	Director
Bryce Kumka	Director
Krista Balsom	Director, Chair of Communications Committee
Caitlin Hanly	Director
Lisa Hilsenteger	Director
Don Scott	Director, Chair of Community Impact Committee
Mike Teshima	Director
Andrea Hine	Director
Paul Phelan	Director



TREASURER'S REPORT

Doug G. Simms BComm, CMA, CIA
Treasurer, The United Way of Fort McMurray

Within the activity of financial analysis, focus is on the Income Statement when "times are good". When "times are less than good" focus switches to the Balance Sheet - which typically shows the levels of financial strength of the organization reported. For 2016 in our community, I recommend that you spend time reviewing The United Way of Fort McMurray (UWFM) Balance Sheet, as fiscal year 2016 saw unprecedented challenge and change for our community and for our organization.

The Consolidated Financial Statement for the year ended December 31, 2016 shows;

- transparent portrayal between traditional United Way Community Investment vs. Wildfire Recovery funding sources,
- results of prudent and disciplined operations expense management, also allocated against the relevant funding source,
- appropriate and adequate cash reserves management strategies,
- stability within the UWFM asset base year over year with a further 15% growth when including wildfire recovery receivables, and
- improved net asset and liability commitment levels in 2016.

On behalf of the Board of Directors, I can confirm that the financial statements provided evidence of fiscal strength before and during 2016's period of challenge and change and furthermore, provide the foundation for the UWFM to successfully meet community and/or economic challenges into the future.

Operationally, you can read in our Annual Report and through social media about the many initiatives of the UWFM before, during and after the May 3rd community evacuation. Our organization and our community has since undergone RE-ENTRY, we are REBUILDING, and we are RESILIENT. This is our HOME! The strength of the UWFM leadership is enduring, even as we transitioned Executive Directors. The commitment of our staff and community volunteers is unrivaled and the dedication of our donor base has once again proven to be extraordinary.

As I close out my second and final term as Treasurer, I can simply conclude that it has been a wonderful privilege to contribute alongside these amazing individuals, the UWFM agencies and all the partner organizations that operate within our community's non-profit social sector.

Independent Auditor's Report

To the Members of The United Way of Fort McMurray:

The accompanying condensed financial statements, which comprise the condensed statement of financial position as at December 31, 2016 and the summary statement of operations for the year then ended, are derived from the audited financial statements of The United Way of Fort McMurray for the year ended December 31, 2016. We expressed a qualified audit opinion on those financial statements in our report dated February 21, 2017.

The basis for our qualification of our audited financial statements is common with many charitable organizations, the Organization derives revenue from donations and fundraising, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we were not able to determine whether any adjustments might be necessary to campaign contributions and pledges, excess of revenues over expenses, cash flows from operations, current assets, current liabilities and net assets.

The condensed financial statements do not contain all the disclosures required by Canadian accounting standards for not-for-profit organizations. Reading the condensed financial statements, therefore, is not a substitute for reading the audited financial statements of The United Way of Fort McMurray.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis described in the note to the summary financial statements.

Auditor's Responsibility

Our responsibility is to express an opinion on the condensed financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

Opinion

In our opinion, the condensed financial statements derived from the audited financial statements of United Way of Fort McMurray for the year ended December 31, 2016 are consistent, in all material respects, with those financial statements, on the basis described in the note to the summary financial statements.

Fort McMurray, Alberta
February 21, 2017

MNP LLP

Chartered Professional Accountants

The United Way of Fort McMurray
CONDENSED STATEMENT OF FINANCIAL POSITION
As at December 31, 2016

	2016	2015
<hr/>		
Current assets	15,323,467	12,408,093
Restricted cash resources	313,548	984,361
Capital assets	706,556	844,228
	16,343,571	14,236,682
<hr/>		
Current liabilities	4,338,770	1,679,001
Unamortized deferred capital contributions	19,464	19,704
	4,358,234	1,698,705
<hr/>		
NET ASSETS		
Invested in capital assets	687,092	824,524
Internally restricted funds	8,295,173	8,295,173
Tomorrow fund	1,851,917	2,463,251
Capital fund	1,151,155	955,029
	11,985,337	12,537,977
	16,343,571	14,236,682
<hr/>		

The United Way of Fort McMurray
CONDENSED STATEMENT OF OPERATIONS
For the year ended December 31, 2016

	2016	2015
Support revenue	7,450,126	6,706,538
Provision for uncollectible pledges	(311,158)	(305,844)
Other revenues	461,344	305,714
Total support and other revenues	7,600,312	6,706,408
Expenditures:		
Community investment	6,537,023	7,230,619
Campaign expenses	362,080	533,990
Redpoll Centre expenses	452,362	446,862
Fire recovery investments	1,087,795	-
	8,439,260	8,211,471
Other items:		
Unrealized gain on investment	286,308	227,011
Loss on disposal of capital assets	-	(23,748)
	286,308	203,263
Deficiency of revenues over expenses	(552,640)	(1,301,800)

Please note: As of January 2006, all United Ways across Canada adopted the Transparency Accountability in Financial Reporting (TAFR) Policy. This policy is focused on supporting the Development of Standard statements between all United Ways in Canada.

This is a condensed version of United Way of Fort McMurray's financial statements. The complete documents can be obtained by contacting United Way of Fort McMurray or by visiting www.fmunityway.com



The Redpoll Centre
at Shell Place
1 C.A. Knight Way
Fort McMurray, AB T9H 5C5
780-791-0077

www.fmunitedway.com